



Charge Setting and Maintenance

MT Primary Care Association

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Meet Your Presenter



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Agenda

- Charge Setting
- Maintenance
- Medicare G codes

Chargemaster – What and Why

- **Fee Schedule (Chargemaster)**
 - Important financial tool
 - Device for billing & collecting services rendered
 - Internal Reporting
- **Why is maintaining the fee schedule important?**
 - Establishes charges to be submitted to payers
 - Medicare
 - Medicaid
 - Commercial insurance
 - Self-pay patients
 - Improper fee schedule could result in the Health Center not receiving full reimbursement
 - Compliance

Developing & Maintaining

- **Public Health Service Act, Section 330**
 - Development governed by Requirements of the Health Center Program (Chapter 16 HRSA Compliance Manual)
 - Fees or payments must be designed to cover the health center's reasonable costs in providing the service
 - Fees or payments must be consistent with locally prevailing rates or charges for the service
 - Must be a corresponding schedule of discounts applied to the fees or payments for uninsured & underinsured persons whose incomes are at or below 200% of the current federal poverty income guidelines, which discounts must be adjusted on the basis of each patient's ability to pay
 - The more complex the Health Center = the more complex the fee analysis process?
 - Medicare Benefit Policy Manual Ch. 13 Sections 90.1 – 90.2
 - Single fee schedule for all payors

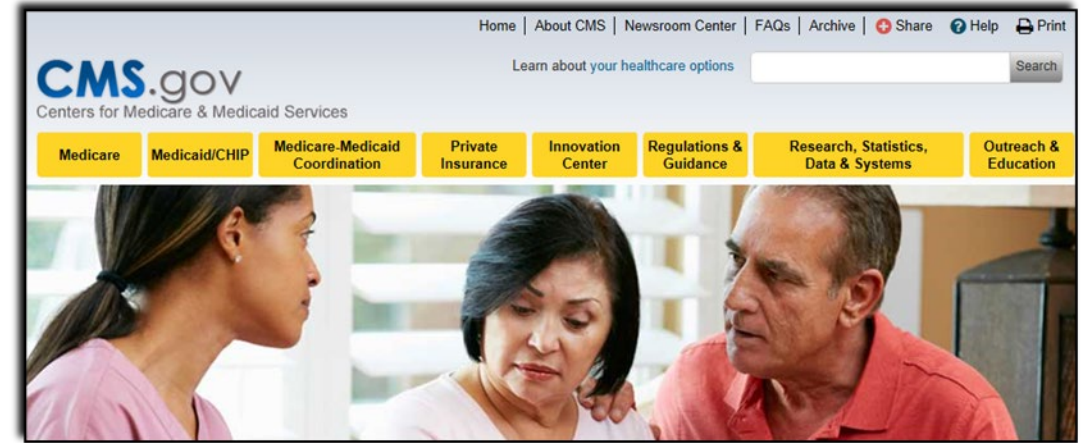
Benchmarks & Analytical Components

- Local Prevailing Rate
 - Percentile
- Maximum Allowable Payment (MAP)
 - Determine the MAP from payers (commercial and government)
 - Set fees above the MAP
- Cost
- Surveys & published lists
- Asking others...
 - Raises legal concerns
 - Does not take into consideration the uniqueness of the Health Center
 - No assurance of appropriate methodology originally utilized



Data Elements

- Local, regional & national information
- Medicare Physician Fee Schedule Database
 - CMS website
 - www.cms.gov
 - [Fee Schedules - JF Part B - Noridian](#)
- Appropriate to utilize external standards
 - MPFS & Commercial Payor Allowed Amounts
 - Ensure charges are not below the allowable amount
 - Resource Based Relative Value Scale (RBRVS)
 - Establish minimum & maximum charge limits
 - Establish & compare conversion factors for each code



Relative Value Unit (RVU)

- **Resource Based Relative Value Scale (RBRVS)**
 - Unique to the medical industry
 - Values are directly associated with medical services
 - Non-monetary relative units of measure that indicate the value of health care services & differences in resources consumed when providing resources or services
 - Objective, standardized method of analyzing resources involved in the provision of services
- **Relative value units**
 - Fees are tied to the assigned value of a procedure
 - **Three parts of the value:**
 1. Physician work
 2. Time
 3. Risk



RVUs File - Example

2025 National Physician Fee Schedule Relative Value File January Release												
CPT codes and descriptions only are copyright 2024 American Medical Association. All Rights Reserved. Applicable FARS/DFARS Apply.												
Dental codes (D codes) are copyright 2025/26 American Dental Association. All Rights Reserved.												
RELEASED 10/31/2024												
				NOT USED								
				FOR		NON-FAC		FACILITY				
				MEDICARE		NA		NA		MP		
				PAYMENT		INDICATOR		INDICATOR		RVU		
HCPCS	MOD	DESCRIPTION	STATUS	MEDICARE	WORK	NON-FAC	NA	FACILITY	NA	MP	NON-FACILITY	FACILITY
			CODE	PAYMENT	RVU	PE RVU	INDICATOR	PE RVU	INDICATOR	RVU	TOTAL	TOTAL
99202		Office o/p new sf 15 min	A		0.93	1.16		0.40		0.07	2.16	1.40
99203		Office o/p new low 30 min	A		1.60	1.61		0.69		0.16	3.37	2.45
99204		Office o/p new mod 45 min	A		2.60	2.21		1.15		0.24	5.05	3.99
99205		Office o/p new hi 60 min	A		3.50	2.83		1.59		0.34	6.67	5.43
99211		Off/op est may x req phy/qhp	A		0.18	0.51		0.07		0.01	0.70	0.26
99212		Office o/p est sf 10 min	A		0.70	0.95		0.30		0.05	1.70	1.05
99213		Office o/p est low 20 min	A		1.30	1.35		0.57		0.10	2.75	1.97
99214		Office o/p est mod 30 min	A		1.92	1.80		0.83		0.15	3.87	2.90
99215		Office o/p est hi 40 min	A		2.80	2.42		1.28		0.21	5.43	4.29



Analytical Spreadsheet

- Build the spreadsheet

- ✓ Procedure code
- ✓ Modifier
- ✓ Description
- ✓ Fee
- ✓ Frequency (12 months)
- ✓ Gross Charges
- ✓ Total Non-Facility RVU
- ✓ Local Prevailing Rate
- ✓ Medicare Non-Facility Reimbursement (CLFS, ASP, DMEPOS, Other)
- ✓ Calculated Conversion Factor
- ✓ Payor Allowed Amount
- ✓ Charge Data Comparisons

Fee Schedule Analysis Example

Health Center Costs (audit report):	\$	2,500
Total RVU's (Effort)		17
Cost per RVU	\$	147

	Utilization (A)	RVU Value (B)	Total RVU's (A x B) = C
99212	5	1	5
99213	3	2	6
99214	2	3	6
	10		17

			Market					
RVU Value (B)	Cost Per RVU (D)	Fee Scheduled Based on Cost (B x D)	50th Percentile per Fee Schedule Analyzer	65th Percentile per Fee Schedule Analyzer	75th Percentile per Fee Schedule Analyzer	Medicare Fee Schedule	BCBS	Current Fee
99212	1	\$ 147	\$ 125	\$ 130	\$ 135	\$ 80	95	95
99213	2	\$ 294	\$ 205	\$ 210	\$ 215	\$ 130	145	145
99214	3	\$ 441	\$ 350	\$ 355	\$ 360	\$ 210	235	235

Maintaining Fees

- Policy
- Identify codes with \$0 fee
- Identify duplicate codes, different prices
- Identify fees less than MAP
- Compare cost to charges
 - Determine cost per RVU vs charge per RVU
- Identify those codes below the minimum charge threshold
 - Enables Health Center to determine the point in which a procedure is considered below the minimum amount
 - Could be the “floor” for the fee schedule model
 - May trigger review - Considering competition does not always indicate fee adjustment
- Option to identify those codes above the maximum charge threshold
 - Enables Health Center to determine the point in which a procedure is considered above the maximum amount
 - Ceiling for the fee schedule model
 - May trigger review - Considering competition does not always indicate fee adjustment

Net Financial Impact and Other Considerations

- Financial impact is normally less than the difference between the new fee & the current fee times the frequency
- Increases in fees do not always result in an increase in reimbursement
- Considerations for supplies
 - Prescription drugs
 - Eyeglasses / Dentures
 - Labs (dental) and other supplies
- To facilitate access, charges can be:
 - Priced at less than locally prevailing rates
 - Prices can be set to cover expenses
 - Prices can be set below cost
- Patients > 200% Federal Poverty Level

Code Changes

- Code changes should be made routinely to incorporate new, edited & deleted codes
- Important to update your Health Center fee schedule annually
 - Exclude codes that are not to be considered
- Perform a thorough analysis/engage third-party every 2-3 years
- Developing & maintaining correct fee schedule is crucial
 - Team approach is recommended
 - Clinical team should review fee schedule to ensure codes exist for services rendered (missed revenue)??
 - Ongoing reviews should be conducted

Medicare G code charges

- Can charges be set at or above eligible PPS rates without taking other factors into consideration?



Medicare G Code Charges

- NO
- Factors to consider
 - Bundle of services in each G code charges
 - Relationship to individual CPT/HCPC charges
- Paid the lesser of charge or eligible rate

Summary

- Health Center should assign an employee to monitor fee schedule updates
- Employee should have a thorough understanding of fee schedules
 - Validation of reimbursement through contracts & EOBs
- Consider having a secondary approval
 - Addition or deletion of codes
 - Changes in reimbursement
 - Check for updates at least quarterly
- Consider impact of fees on Medicare G code charge amounts
- Policy
- HRSA Operational Site Visit (OSV)



Questions?



Thank you!